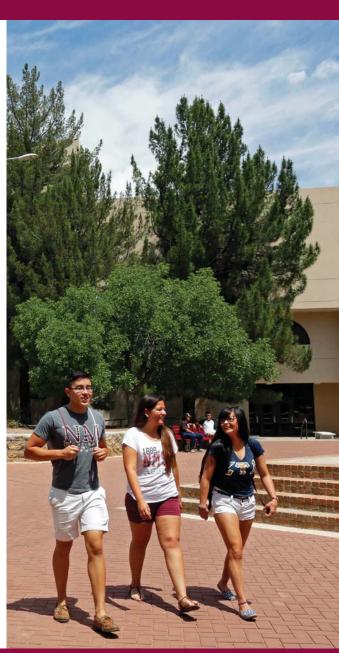
# **Financial Statements and Schedules**

Arrowhead Center, Inc.







2014 and 2015

All About Discovery!

**NEW MEXICO STATE UNIVERSITY** 



# Financial Statements Table of Contents June 30, 2015 and 2014

Board of Directors and Corporation Officers
Independent Auditors' Report2-3
Management's Discussion and Analysis (unaudited)4-6
Basic Financial Statements:
Statements of Net Position
Statements of Revenues, Expenses, and Changes in Net Position
Statements of Cash Flows
Notes to Financial Statements
Required Governmental Reporting
Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Governmental Auditing Standards
Schedule of Findings and Responses
Exit Conference

# ARROWHEAD CENTER, INC. (A Component Unit of New Mexico State University)

# Board of Directors and Corporation Officers

- Amanda López Askin, Student Regent, NMSU Board of Regents
- Jon Barela, Cabinet Secretary, New Mexico Economic Development Department
- Kevin Boberg, NMSU Vice President for Economic Development
- Garrey Carruthers, NMSU President
- Lowell Catlett, NMSU Dean, Agricultural, Consumer, and Environmental Sciences
- Vimal Chaitanya, NMSU Vice President for Research
- Lizbeth Ellis, NMSU General Counsel (Non-voting)
- Kathryn Hansen, Director and CEO, Arrowhead Center
- James Hoffman, NMSU Dean, Business
- Daniel Howard, NMSU Provost and Executive Vice President
- Ricardo Jacquez, NMSU Dean, Engineering
- Davin Lopez, President and CEO, Mesilla Valley Economic Development Alliance
- James Manatt, Jr., President, Providence Technologies
- Jackie Kerby Moore, Executive Director, Sandia Science and Technology Park
- Michael Morehead, NMSU Dean, Education
- Christa Slaton, NMSU Dean, Arts and Sciences
- Angela Throneberry, NMSU Senior Vice President for Administration and Finance
- Roldan Trujillo, Senior Managing Director of Corporación Interamericana para el Financiamiento de Infraestructura, S.A.
- Donna Wagner, NMSU Dean, Health and Social Services

### Corporate Officers (July 1, 2014 - June 30, 2015)

President and Chairman of the Board Kevin Boberg

• Vice President Vimal Chaitanya

Treasurer Angela Throneberry

Chief Executive Officer
 Kathryn Hansen



#### **KPMG LLP**

Two Park Square, Suite 700 6565 Americas Parkway, N.E. Albuquerque, NM 87110-8179

### **Independent Auditors' Report**

The Board of Directors Arrowhead Center, Inc. and Mr. Timothy Keller New Mexico State Auditor:

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of Arrowhead Center, Inc. (Arrowhead), a component unit of the New Mexico State University, as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise Arrowhead's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Arrowhead Center, Inc., as of June 30, 2015, and the changes in its financial position and its cash flows for the year then ended, in accordance with U.S. generally accepted accounting principles.

#### Other Matters

June 30, 2014 Financial Statements

The accompanying financial statements of Arrowhead as of June 30, 2014 and for the year then ended were audited by other auditors whose report thereon dated October 30, 2014, expressed an unmodified opinion on those financial statements.

#### Required Supplementary Information

U.S. generally accepted accounting principles require that the management's discussion and analysis on pages 4–6 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the *Governmental Accounting Standards* Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 15, 2016 on our consideration of Arrowhead's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Arrowhead's internal control over financial reporting and compliance.

KPMG LLP

Albuquerque, New Mexico January 15, 2016

Management's Discussion and Analysis For the Years Ended June 30, 2015 and 2014

(Unaudited)

This discussion and analysis of Arrowhead Center, Inc. (Arrowhead) and its financial performance provides an overview of Arrowhead's financial activities for the fiscal years ended June 30, 2015 and 2014. All accounting transactions are considered to be governmental activities for purposes of applying the Governmental Accounting Standards Board's (GASB) accounting standards.

## **Financial Highlights**

- Arrowhead's net position decreased by \$226,331 for fiscal year 2015. This was primarily due to an operating loss, plus a \$25,000 capital loss on the Toro Energy corporate stock. In 2014 Arrowhead's net position decreased by \$509,693, primarily due to a capital loss on the sale of the GTL and FTL corporate stock and a net operating loss of \$140,793. In fiscal year 2013, Arrowhead's net position increased by \$880,355, primarily due to an unrealized gain on Arrowhead's investment in GTL and FTL corporate stock.
- Arrowhead's operating expenses increased by \$64,148 in fiscal year 2015, due to an increase in general operating cost. In fiscal year 2014, Arrowhead's operating expenses increased by \$288,677 due to an increase in private contracts and general operating cost. In 2013, operating expenses decreased by \$323,561 due to a decline in major projects.
- Arrowhead's operating revenue increased by \$3,610 in fiscal year 2015 mostly due to an increase in land lease revenue, however operating expenses also increased resulting in an operating loss of \$201,331. In fiscal year 2014, operating revenues increased by \$143,177 due to an increase in private contracts, but operating expenses also increased resulting in an operating loss of \$140,793. In 2013, the operating revenues decreased by \$45,224, however, due to the unrealized gain on Arrowhead's investment in corporate stock, there was still an increase in net position of \$880,355.
- The cash position decreased in fiscal year 2015 primarily due to the increase in general operating expenses. In fiscal year 2014 the cash position increase due to the sale of the GTL and FTL corporate stock held, where it had remained fairly constant between 2013 and 2012.

Management's Discussion and Analysis For the Years Ended June 30, 2015 and 2014

## **Using This Annual Report**

This annual report contains the following financial statements: Statement of Net Position, Statement of Revenues, Expenses, and Changes in Net Position, and Statement of Cash Flows. Arrowhead's address is: Arrowhead Center, Inc., MSC 700, P.O. Box 30001, Las Cruces, NM 88003.

#### Overview of the Financial Statements

The Statement of Net Position of Arrowhead provides information about Arrowhead's overall financial status. The Statement of Revenues, Expenses, and Change in Net Position provides information about the operating revenues and operating expenses and the non-operating revenues and non-operating expenses of Arrowhead. The Statement of Cash Flows provides information about the sources and uses of cash.

## Reporting on Arrowhead's Activities

## **Financial Highlights**

Arrowhead's condensed financial information as of, and for the years ended June 30, 2015 and 2014 are provided in the following table:

	2015	2014	2013
Current assets	\$ 816,692	\$ 1,030,595	\$ 551,785
Other assets	32,427	57,427	1,014,590
Total assets	\$ 849,119	\$ 1,088,022	\$ 1,566,375
Current liabilities	26,066	38,638	7,298
Net position	823,053	1,049,384	1,559,077
Total liabilities and net position	\$ 849,119	\$ 1,088,022	\$ 1,566,375
Operating revenues Operating expenses	\$ 669,254 870,585	\$ 665,644 806,437	\$ 522,467 517,760
Operating income (loss)	 (201,331)	(140,793)	4,707
Non-operating revenue (expense)	 (25,000)	(368,900)	875,648
Change in net position	(226,331)	(509,693)	880,355
Net position, beginning of year	 1,049,384	1,559,077	678,722
Net position, end of year	\$ 823,053	\$ 1,049,384	\$ 1,559,077

Management's Discussion and Analysis For the Years Ended June 30, 2015 and 2014

#### Statement of Net Position

**Assets** – The majority of the assets in 2015 were in the form of cash, \$791,614 and the decreased balance was due to payments to suppliers. In 2014, the majority of the assets were also in the form of cash, \$1,007,819 and the increased balance due to the sale of the GTL and FTL stock. All cash was held by Arrowhead's fiscal agent, New Mexico State University. The majority of the assets in 2013 were from investments, \$1,014,590, which increased value was due to the recording of an unrealized gain related to GTL and FTL stock.

**Liabilities and Net Position** – In 2015, 2014 and 2013, current liabilities were \$26,066, \$38,638, and \$7,298, respectively. The decrease in 2015 was due to a reduction in accounts payable. The 2015 net position decreased by \$226,331, due to an operating loss, plus a \$25,000 capital loss on the Toro Energy corporate stock. The net position for 2014 decreased by \$509,693, due to a capital loss of \$368,900 on the sale of the GTL and FTL stock and an operating loss of \$140,793. The 2013 net position of \$1,559,077 increased from prior year due to an unrealized gain on Arrowhead's investment in GTL and FTL stock.

## Statement of Revenues, Expenses, and Changes in Net Position

**Revenues** – Operating revenue earned in 2015, 2014 and 2013 were derived from private contracts, royalties, license fees, and rental income. Non-operating revenue (expense) was derived from Arrowhead's portion of ownership of stocks in privately held companies.

**Expenses** – Operating expenses increased by \$64,148 due to an increase in operating cost. In 2014, operating expenses increased by \$288,677 due to an increase in private contracts and higher overhead. In 2013, operating expenses decreased by \$323,561 due to fewer projects and lower overhead.

This financial report is designed to provide a general overview of Arrowhead's finances for all those with an interest in Arrowhead's finances.

### Factors Impacting Future Periods

The uncertainty of the general economic conditions could have a significant impact on Arrowhead.

Statements of Net Position As of June 30, 2015 and 2014

	2015	2014	
ASSETS			
Current Assets			
Cash	\$ 791,614	\$1,007,819	
Accounts receivable	25,078	22,776	
	816,692	1,030,595	
Long Term Assets			
Investments	32,427	57,427	
TOTAL ASSETS	849,119	1,088,022	
LIABILITIES			
Current Liabilities			
Accounts payable	18,252	38,588	
Unearned Revenue	7,814	50	
TOTAL LIABILITIES	26,066	38,638	
NET POSITION	222.255	1.040.004	
Unrestricted	823,053	1,049,384	
TOTAL NET POSITION	\$ 823,053	\$1,049,384	
The accompanying notes are an integral part of these financial statements.			

Statements of Revenues, Expenses, and Changes in Net Position For the Years Ended June 30, 2015 and 2014

		2015	2014
OPERATING REVENUES			
Rental income	\$	521,643	\$ 469,725
Program services income		147,611	195,919
<b>Total Operating Revenues</b>		669,254	665,644
OPERATING EXPENSES			
Program services		33,381	21,215
Supporting services		837,204	785,222
<b>Total Operating Expenses</b>		870,585	806,437
Net Operating Loss		(201,331)	(140,793)
NON OPERATING EXPENSES			
Loss on investment		(25,000)	(368,900)
Decrease in Net Position		(226,331)	(509,693)
NET POSITION			
Beginning of Year		1,049,384	1,559,077
End of Year	\$	823,053	\$1,049,384
The accompanying notes are an integral part of these financial statements.			

# Statements of Cash Flows For the Years Ended June 30, 2015 and 2014

	2015	2014
Cash Flows from Operating Activities		
Program services income	\$ 674,716	\$ 656,544
Payments to suppliers	(890,921)	(773,630
Net cash used in operating activities	(216,205)	(117,086
Cash Flows from Investing Activities		
Sale of Investments	-	588,263
Net cash provided by investing activities	-	588,263
Net (Decrease) Increase in Cash	(216,205)	471,177
Cash-Beginning of Year	1,007,819	536,642
Cash-End of Year	\$ 791,614	\$ 1,007,819
Reconciliation of Net Operating Income to Net Cash Activities	Used by Operating	
Operating Loss	\$ (201,331)	\$ (140,793
Change in Assets and Liabilities:		
Decrease in accounts receivable	(2,302)	(7,633
Increase (Decrease) in unearned revenue	7,764	(1,467
(Decrease) Increase in accounts payable	(20,336)	32,807
Net cash used in operating activities	\$ (216,205)	\$ (117,086
The accompanying notes are an integral part o	of these financial stater	nents

Notes to Financial Statements For the years ended June 30, 2015 and 2014

# **Note 1: Organization and Nature of Operations**

Arrowhead Center, Inc. (Arrowhead), formerly known as the New Mexico State University Technology Transfer Corporation, is organized pursuant to the provisions of the State of New Mexico's University Research Park Act of 1989 (Act). The purpose of the Act is to foster economic development within the State through the development of research parks or University real property, and through the cooperative ventures of innovative technological significance. Arrowhead is a component unit of New Mexico State University (the University).

A Memorandum of Agreement (MOA) between the Regents of New Mexico State University and Arrowhead has established provisions to which Arrowhead will comply. Arrowhead represents the interests of the University in all intellectual property developed by the University and its faculty for purposes of protection, licensing, and commercialization. Arrowhead's primary purposes are to promote and contribute to economic development and to aid in the transfer of innovative technology between the faculty at the University and the public. Arrowhead furthers the interests of the University by operating research park(s) for the benefit of the University and other facilities within the State of New Mexico.

Operating revenues are derived from rental income, private contracts, and license fees. Arrowhead's operating plan includes royalty fees, which should be a source of revenue in the future. Non-operating revenue was derived from Arrowhead's portion of ownership of stock in privately held investments. The rental income received by Arrowhead is on properties leased by Arrowhead from the University, see additional discussion at Note 4: Leases.

The University pays the legal fees associated with the licensing of patents, which are held in the University's name, until such time as the patent generates royalty income. Arrowhead will reimburse the University for any legal fees related to the licensing of patents generating revenues.

# **Note 2: Summary of Significant Accounting Policies**

Basis of Presentation. The Governmental Accounting Standards Board's (GASB) Statement No. 39, *Determining Whether Certain Organizations are Component Units*, provides additional guidance to determine whether certain organizations for which the primary government is not financially accountable should be reported as component units based on the nature and significance of their relationship with the primary government. GASB Statement No. 61, *Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34,* improves financial reporting for governmental entities. Based on the criteria of the above mentioned GASB statements, Arrowhead does not have any component units.

Notes to Financial Statements For the years ended June 30, 2015 and 2014

**Basis of Accounting.** The accompanying financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB).

For financial reporting purposes, Arrowhead is considered a special-purpose government engaged only in business-type activities. Accordingly, the financial statements have been presented using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned and expenses are recorded when an obligation has been incurred.

Cash and Investments. Cash consists of cash on hand and current investments, which are defined as investments that are readily convertible to known amounts of cash or which have an original maturity date within ninety days. Cash recorded in the Statements of Net Position is held by the University in a cash management pool. Arrowhead follows all the University established cash management procedures. As of June 30, 2015 and 2014, Arrowhead had stock in privately held companies of \$32,427 and \$57,427, respectively. Investments in stock consist of ownership in start-up companies and are carried at cost basis.

**Accounts Receivable.** The majority of the accounts receivable includes contracts with outside vendors to perform research and analysis studies. Management has determined that no accounts receivable is uncollectible at June 30, 2015 and 2014.

**Net Position.** Arrowhead's net position is classified as follows:

*Unrestricted net position:* Unrestricted net position is used for financial transactions related to the operation of Arrowhead and may be used at the discretion of the governing board.

When an expense is incurred that can be paid using either restricted or unrestricted resources, Arrowhead's policy is to first apply the expense towards restricted resources, and then towards unrestricted resources. Restricted net position includes resources which Arrowhead is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties. As of June 30, 2015 and 2014, Arrowhead had no restricted net position.

Notes to Financial Statements For the years ended June 30, 2015 and 2014

# **Note 2: Summary of Significant Accounting Policies (continued)**

**Income Taxes**. Arrowhead is exempt from federal income tax under section 501(a) of the Internal Revenue Code (IRC) as an organization described in section 501(c)(3). However, income generated from activities unrelated to Arrowhead's exempt purpose is subject to tax under IRC Section 511. Arrowhead had no unrelated business income in 2015 and 2014.

Classifications of Revenues and Expenses. Operating revenue and expenses are those incurred which relate directly to facilitating commercialization of the University faculty, staff and student inventions. Primary sources of revenue include rental income and contractual services income which are considered exchange transactions whereby revenue is recognized when earned according to the respective contractual agreements. Operational and patent cost funding from the University is recognized when all eligibility requirements have been met. Patent cost reimbursement is recognized when earned. All other revenue and expenses are considered non-operating.

**Use of Estimates.** The preparation of the financial statements in conformity with the accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**Budgetary Process.** Arrowhead is not required to submit its budgets to the New Mexico Higher Education Department (HED) or the New Mexico Department of Finance and Administration-State Budget Division (DFA).

### Note 3: Cash and Investments

Arrowhead follows all University cash management and investment policies.

**Concentration of Credit Risk**. Arrowhead's only investment is stock in privately held companies that are not rated.

**Custodial Credit Risk-Deposits.** In the case of deposits, this is the risk that in the event of a bank failure, Arrowhead's deposits may not be returned to it. Arrowhead does not have a deposit policy for custodial credit risk. Arrowhead's cash balance is maintained in the University's cash pool, were \$791,614 and \$1,007,819 at June 30, 2015 and 2014, respectively.

Notes to Financial Statements For the years ended June 30, 2015 and 2014

## **Note 4: Leases**

At June 30, 2015 and 2014, Arrowhead (Lessee) had two lease agreements with the University summarized as follows:

## (A) Arrowhead Research Park

Land Rent. The Regents of New Mexico State University and Arrowhead have established a Master Ground Lease to allow Arrowhead to lease one tract of land from the University, which is scheduled to terminate on June 30, 2075. The annual Land rent to the University shall be one-half of the net proceeds received by Arrowhead during the preceding year. Net proceeds are defined as the gross land lease revenues, received by Arrowhead, less the total of any amounts retained for operating and improvements expenses as approved in the annual development plan and budget by the University. There have been no lease payments on this agreement recorded to date and Arrowhead is unable to estimate future minimum lease payments.

Arrowhead sub-leases land in Research Park to tenants (termed sub-lessees). Arrowhead's lease income from land in Research Park, including annually renewable lease agreements, amounted to \$239,462 and \$182,850 for the years ended June 30, 2015 and 2014, respectively.

Year Ending	Lease	
<u>June 30</u>	<u>Income</u>	
2016	\$255,325	
2017	533,073	
2018	538,371	
2019	542,456	
2020	546,602	
2021 - 2025	2,811,375	
2026 - 2030	2,944,597	
2031 - 2035	3,042,691	
2036 - 2040	3,005,593	
2041 - 2045	3,147,372	
2046 - 2050	3,200,387	
2051 - 2055	1,782,305	
	\$22,350,147	

Notes to Financial Statements For the years ended June 30, 2015 and 2014

## B) Genesis Center

Office Space Rent. The Regents of New Mexico State University and Arrowhead have established a Lease for four buildings known as Genesis Center, which is scheduled to terminate on June 30, 2027. The rent to the University is determined in advance for the fiscal year and paid on a monthly basis. The rent covers facilities operations and maintenance, facilities fire protection services, facilities environmental, health and safety, and indirect plan O&M support.

Arrowhead's rent expense for the Genesis Center lease amounted to \$56,092 and \$65,339 for the years ended June 30, 2015 and 2014, respectively.

The following is a schedule of future minimum lease payments from Arrowhead to the University for Genesis office space at June 30, 2015:

Year Ending	Lease
<u>June 30</u>	<u>Payments</u>
2016	\$63,324
2017	63,324
2018	63,324
2019	63,324
2020	63,324
2021 - 2025	316,620
2026 - 2027	126,648
	\$759,888

Arrowhead sub-leases office space in Genesis Center to tenants (termed sub-lessees). Arrowhead's lease income from office space in Genesis Center, including annually renewable lease agreements, amounted to \$282,181 and \$286,875 for the years ended June 30, 2015 and 2014, respectively.

Notes to Financial Statements For the years ended June 30, 2015 and 2014

The following is a schedule of minimum future lease income under lease terms exceeding one year as of June 30, 2015:

Year Ending	Lease	
<u>June 30</u>	<u>Income</u>	
2016	\$279,880	
2017	111,867	
2018	102,729	
2019	66,181	
2020	38,026	
2021	9,792	
	\$608,475	

# **Note 5: Related Party**

The University provides Arrowhead with various services at no charge, which primarily consists of personnel services. Support arising from the donated services of certain employees of the University is the most significant of the donated services. Such services are not recorded in the accompanying financial statements. Additionally, the University pays legal fees associated with the licensing of patents, which are in the name of the University, until Arrowhead receives the patents royalty income. If and when revenues are received, Arrowhead will reimburse the University for any legal fees paid related to the license agreement generating the revenue. At June 30, 2015 and 2014, Arrowhead was contingently liable for cumulative unreimbursed legal fees of \$2,612,601 and \$2,479,388, respectively. This total has been accruing since 1989, which averages \$100,485 per year.

# **Note 6: Risk Management**

Insurance Coverage. Arrowhead is exposed to various risks of loss from torts; thefts of, damage to, and destruction of assets; business interruption; and errors and omissions and natural disasters. Arrowhead, as a component unit of New Mexico State University, is insured under New Mexico State University's Risk Management for liability and casualty insurance. There have been no significant reductions in coverage from the prior year and settlements have not exceeded coverage in the past three years.

# **Note 7: Subsequent Events**

Arrowhead has evaluated subsequent events from the balance sheet date through January 15, 2016, the date at which the financial statements were available to be issued, and determined there are no items to disclose.



#### KPMG LLP

Two Park Square, Suite 700 6565 Americas Parkway, N.E. Albuquerque, NM 87110-8179

# Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

The Board of Directors Arrowhead's Center, Inc. and Mr. Timothy Keller New Mexico State Auditor:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Arrowhead Center, Inc. (Arrowhead), which comprise the statement of net position as of June 30, 2015, and the related statements of revenues, expenses, and changes in net position, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated January 15, 2016.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Arrowhead's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Arrowhead's internal control. Accordingly, we do not express an opinion on the effectiveness of Arrowhead's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Arrowhead's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Arrowhead's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Arrowhead's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

KPMG LLP

Albuquerque, New Mexico January 15, 2016

Schedule of Findings and Responses For the Year Ended June 30, 2015

	FINDINGS -	FINANCIAL	_ STATEM	ENT AUDIT
--	------------	-----------	----------	-----------

PRIOR AUDIT FINDINGS

None

**CURRENT AUDIT FINDINGS** 

None

Exit Conference For the Year Ended June 30, 2015

A closing conference was held on November 5, 2015, to discuss the current audit report. Our opinion is that the financial statements are materially correct. In attendance were the following individuals:

Representing the Board of Regents for New Mexico State University

Amanda López Askin Secretary/Treasurer

Representing Arrowhead Center, Inc.

Kathryn Hansen Director

Leta Richards Senior Accountant

Representing KPMG LLP

Suzette Longfellow Managing Director

Nicholas Williams Manager

The University and Arrowhead's management prepared the Financial Statements. The University and Arrowhead are responsible for the Financial Statements and its contents.