# Gila Regional Medical Center A Component Unit of Grant County, New Mexico

Basic Financial Statements, Supplemental Information, and Independent Auditors' Reports

June 30, 2018 and 2017



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### Gila Regional Medical Center A Component Unit of Grant County, New Mexico Board of Trustees and Principal Employees June 30, 2018

# **Board of Trustees**

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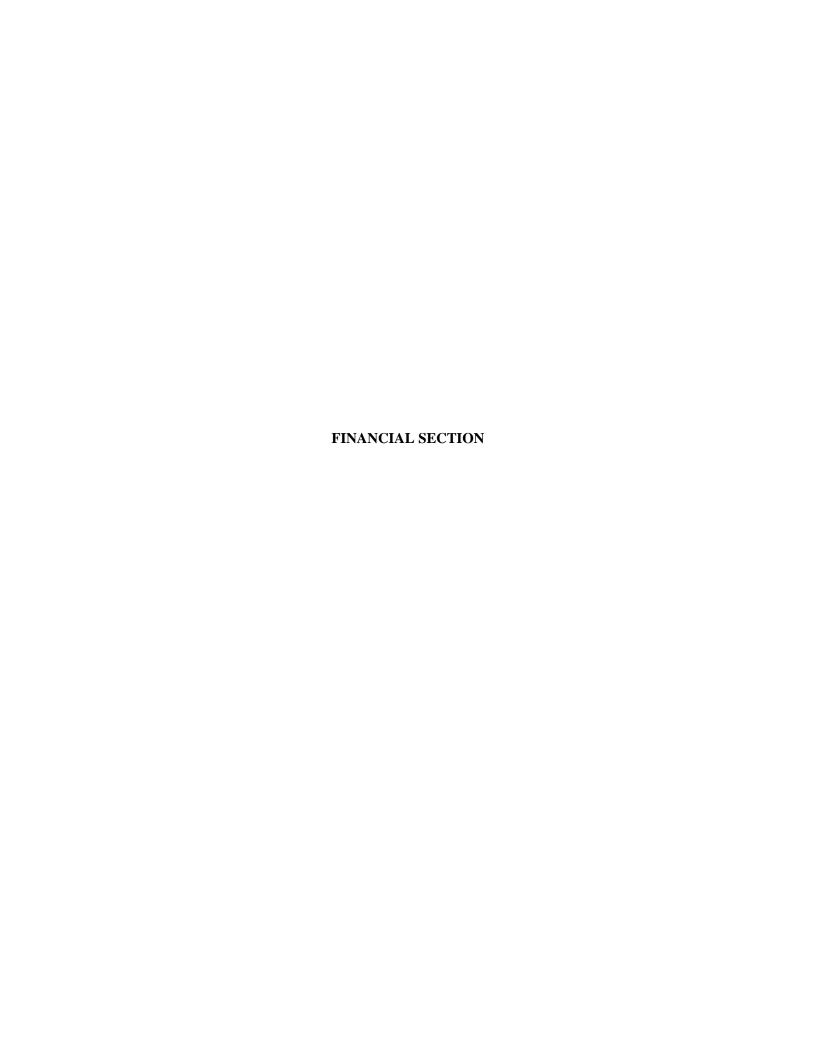
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Taffy Arias Chief Executive Officer

Richard Stokes Chief Financial Officer





#### INDEPENDENT AUDITORS' REPORT

Board of Trustees and Management of Gila Regional Medical Center and Mr. Wayne Johnson, New Mexico State Auditor Silver City, New Mexico

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Gila Regional Medical Center, a component unit of Grant County, New Mexico (the Medical Center) as of and for the years ended June 30, 2018 and 2017, and the related notes to the financial statements, which collectively comprise the Medical Center's basic financial statements as listed in the table of contents. We have also audited the schedule of revenues and expenses – budget to actual for the Medical Center for the year ended June 30, 2018, presented as supplemental information as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Medical Center as of June 30, 2018 and 2017, and the changes in its financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the schedule of revenues and expenses – budget to actual of the Medical Center for the year ended June 30, 2018, in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 5 through 9 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Medical Center's basic financial statements and schedule of revenues and expenses – budget to actual. The schedule of pledged collateral, schedule of individual deposit and investment accounts, and indigent care cost and funding report are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The schedule of pledged collateral, schedule of individual deposit and investment accounts, and indigent care cost and funding report are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 8, 2018, on our consideration of the Medical Center's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters for the year ended June 30, 2018. We issued a similar report for the year ended June 30, 2017, dated October 6, 2017, which has not been included with the 2018 financial and compliance report. The purpose of those reports is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing for each year, and not to provide an opinion on internal control over financial reporting or on compliance. Those reports are an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Medical Center's internal control over financial reporting and compliance.

Dingus, Zarecor & Associates PLLC

Spokane Valley, Washington October 8, 2018

Our discussion and analysis of Gila Regional Medical Center's (GRMC), a component unit of Grant County, New Mexico (the Medical Center) financial performance provides an overview of the Medical Center's financial activities for the fiscal years ended June 30, 2018 and 2017. Please read it in conjunction with the Medical Center's financial statements, which begin on page 10.

### **Financial Highlights**

- The Medical Center's net position increased in 2018 by \$516,459 or 1.0 percent and decreased in 2017 by \$2,622,693 or 4.6 percent.
- In 2018, the Medical Center reported an increase in operating income of \$3,325,974 from the loss reported in 2017. The operating loss in 2017 decreased by \$1,417,172 over the loss reported in 2016.
- Nonoperating net revenues increased by \$141,778 or 422.5 percent in 2018 compared to 2017. Nonoperating net revenues decreased by \$59,095 or 63.8 percent in 2017 compared to 2016.

### **Using This Annual Report**

The Medical Center's financial statements consist of three statements — a Statement of Net Position; a Statement of Revenues, Expenses, and Changes in Net Position; and a Statement of Cash Flows. These financial statements and related notes provide information about the activities of the Medical Center, including resources held by the Medical Center but restricted for specific purposes by contributors, grantors, or enabling legislation.

#### The Statement of Net Position and Statement of Revenues, Expenses, and Changes in Net Position

Our analysis of the Medical Center's finances begins on page 6. One of the most important questions asked about the Medical Center's finances is, "Is the Medical Center as a whole better or worse off as a result of the year's activities?" The Statement of Net Position and Statement of Revenues, Expenses, and Changes in Net Position report information about the Medical Center's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Medical Center's net position and changes in it. You can think of the Statement of Net Position — the difference between assets and liabilities — as one way to measure the Medical Center's financial health, or financial position. The Statement of Revenues, Expenses, and Changes in Net Position tells the reader if the Medical Center had a profitable year or operated at a loss. Over time, increases or decreases in the Medical Center's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the Medical Center's patient base and measures of the quality of service it provides to the community, as well as local economic factors to assess the overall health of the Medical Center.

#### The Statement of Cash Flows

The final required statement is the Statement of Cash Flows. The statement reports cash receipts, cash payments, and net changes in cash resulting from operations, investing, and financing activities. It provides answers to such questions as, "Where did cash come from? What was cash used for? What was the change in cash balance during the reporting period?"

#### The Medical Center's Net Position

The Medical Center's net position is the difference between its assets and liabilities reported in the Statement of Net Position, on page 10. The Medical Center's net position increased by \$516,459 or 1.0 percent and decreased \$2,622,693 or 4.6 percent in 2018 and 2017, respectively, as shown in Table 1.

A significant component of the change in the Medical Center's assets is the increase in current assets. In 2018, current assets increased by \$2,549,413. Total assets for 2018 increased \$1,252,594 from 2017. Total assets for 2018 consist primarily of cash and certificates of deposit, net patient accounts receivable, and net capital assets.

**Table 1. Net Position** 

	2018	2017	2016
Assets			
Current assets	\$ 28,066,380	\$ 25,516,967	\$ 34,843,357
Capital assets, net	34,246,062	35,542,881	33,145,043
Other noncurrent assets	140,016	140,016	136,416
Total assets	\$ 62,452,458	\$ 61,199,864	\$ 68,124,816
Total current liabilities	\$ 7,988,265	\$ 7,252,130	\$ 11,554,389
Net position			
Net investment in capital assets	34,246,062	35,542,881	33,145,043
Unrestricted	20,218,131	18,404,853	23,425,384
Total net position	54,464,193	53,947,734	56,570,427
Total liabilities and net position	\$ 62,452,458	\$ 61,199,864	\$ 68,124,816

### Operating Results and Changes in the Medical Center's Net Position

In 2018, the Medical Center's operating income increased by \$3,325,974. This is the result of total operating revenues decreasing by \$1,889,011 and total operating expenses decreasing by \$5,214,985 in 2018 as compared to 2017. In comparison to the results for 2017, these large changes explain the result for 2018: A decrease in net patient service revenue of \$5,033,132, an increase in SNCP program revenues of \$2,709,224, a decrease in salaries, wages, and employee benefits expense of \$2,722,709, and a decrease in professional fees and purchased services expense of \$4,881,281. In 2017, the Medical Center's operating loss decreased by \$1,417,172 compared to 2016.

Table 2. Operating Results and Changes in Net Position

		2018	2017		2016
Operating revenues					
Net patient service revenue, net of provision for bad debts	\$	55,243,548	\$ 60,276,680	\$	65,396,033
Safety net care pool	·	12,924,780	10,215,556	·	4,813,764
Electronic health records system payback		-	(495,689)		-
Grants and contributions		544,844	568,225		603,423
Other		570,254	607,665		751,021
Total operating revenues		69,283,426	71,172,437		71,564,241
Operating expenses					
Salaries, wages, and employee benefits		34,930,115	37,652,824		38,329,856
Professional fees and purchased services		12,471,603	17,352,884		16,086,900
Supplies		10,772,164	9,227,743		10,566,954
Depreciation		4,266,810	3,190,415		3,175,151
Other operating expenses		6,501,612	6,733,423		7,807,404
Total operating expenses		68,942,304	74,157,289		75,966,265
Operating income (loss)		341,122	(2,984,852)		(4,402,024)
Nonoperating revenues (expenses)					
Interest income		53,691	47,813		80,771
Gain (loss) on disposal of capital assets		121,646	(14,254)		11,883
Total nonoperating revenues, net		175,337	33,559		92,654
Capital grants		-	328,600		-
Change in net position		516,459	(2,622,693)		(4,309,370)
Net position, beginning of year		53,947,734	56,570,427		60,879,797
Net position, end of year	\$	54,464,193	\$ 53,947,734	\$	56,570,427

#### Analysis of Financial Position, Results of Operations, Nonoperating Activities, and Cash Flows

During the year, operating revenues decreased \$1,889,011 or 2.7 percent. Operating expenses decreased in the amount of \$5,214,985 or 7 percent. The operating revenues for the Medical Center are separated into three categories:

- Net patient service revenue decreased \$5,033,132 or 8.4 percent due to reduced patient volumes, selected chargemaster changes, and reduced reimbursement.
- Safety Net Care Pool (SNCP) program revenue increased by \$2,709,224 or 26.5 percent.
- Other operating revenues for fiscal year 2018 decreased by \$37,411or 6.2 percent from fiscal year 2017.

Consistent with the healthcare industry nationally, as well as in New Mexico, wages, payroll taxes, and employee benefits are typically the highest individual expense line items. Salaries, wages, and employee benefits decreased in 2018 by \$2,722,709 or 7.2 percent. This decrease is based on decreases in the full-time equivalents. The healthcare labor market is very competitive and healthcare providers must continually increase their salary and wage scales in order to attract, and then retain, caregivers. This represents an ongoing pressure on the operating results of providers.

**Table 3. Budget to Actual** 

	Actual	Approved Budget	Favorable (Unfavorable) Variance		
Budgetary basis revenues Budgetary basis expenses	\$ 69,458,763 68,942,304	\$ 72,988,836 72,450,274	\$ (3,530,073) 3,507,970		
Excess of revenues over expenses	\$ 516,459	\$ 538,562	\$ (22,103)		

Actual results compare unfavorably to budgeted amounts for the Medical Center due to actual revenues being \$3,530,073 less than budgeted, while actual expenses were \$3,507,970 less than budgeted. This results in an unfavorable variance of \$22,103 with excess of revenues over expenses being \$516,459 as compared to budgeted excess of revenues over expenses of \$538,562, as shown in Table 3.

### **Capital Assets**

At the end of 2018, the Medical Center had \$34,246,062 invested in capital assets, net of accumulated depreciation, as detailed in Note 4 to the basic financial statements. In 2018, the Medical Center purchased new assets costing \$2,781,836. The majority of the additions are related to expenditures for equipment and construction in progress for the Meditech conversion.

#### **Currently Known Facts, Decisions, and Conditions**

The healthcare industry is subject to a tremendous amount of regulatory activity related to the provision of services as well as the billing for such services. Many different regulatory agencies establish standards that the Medical Center must meet in order to continue operating. The costs involved with meeting constantly changing regulations can create a costly burden for the Medical Center. However, the costs of not meeting such regulations are potentially far greater. Significant penalties are assessed, for example, when fraud and/or abuse, either intentional or unintentional, are noted in billings submitted to Medicare or Medicaid. There has been no such activity detected at the Medical Center.

There will continue to be significant pressure on net patient service revenues in the future. Changes in the Medicare and Medicaid programs and the possible reduction of funding could have an adverse impact on the Medical Center. Negotiations with other third-party payors regarding payment for services provided to these payors' insured members are critical to maintaining the Medical Center's financial position. These third-party payors are facing increasing pressures on their own operating results. In addition, the costs of providing care to uninsured patients are significant due to the high percentage of such patients within New Mexico. Economic conditions in Silver City and the surrounding area can have a direct impact on the Medical Center's operating results.

Healthcare expenditures are expected to continue representing a greater percentage of the Gross National Product. The costs related to salaries, wages, payroll taxes, and employee benefits will continue to increase due to what is expected to be continued intense competition for caregivers and qualified administrative personnel. Pharmaceutical and medical supply costs are also expected to continue to increase.

To address certain operational issues, the Medical Center initiated an update to the hospital information system (HIS) during this fiscal year and completed the update on August 22, 2018. This update introduced new and necessary functionality allowing the Medical Center to provide more efficient operations and elevated patient safety across the spectrum of care. The Medical Center is committed to optimizing the HIS during fiscal year 2019, along with adding enhanced patient care and financial monitoring with the upcoming implementation of the Quality & Surveillance and the Business and Clinical Analytics modules.

Patient safety and quality of care is always at the center of every decision made at the Medical Center. To accomplish our mission of "Providing exceptional quality, patient-centered care in healing environments," the Medical Center has developed and is implementing a quality improvement plan which will result in achieving a five-star quality rating from CMS, maintaining an "A" in safety from the Leapfrog Group, and qualifying as a Top 100 Rural Hospital by iVantage.

Finally, improvements in the revenue cycle were implemented to collect appropriate reimbursement from payers. Efforts to improve will continue throughout fiscal year 2019.

#### **Contacting the Medical Center's Financial Management**

This financial report is designed to provide our patients, suppliers, taxpayers, and creditors with a general overview of the Medical Center's finances and to show the Medical Center's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the administration department at 1313 East 32<sup>nd</sup> Street, Silver City, New Mexico 88061.

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Statements of Net Position June 30, 2018 and 2017

ASSETS		2018		2017
Company assets				
Current assets	\$	7,890,376	\$	2,774,517
Cash and cash equivalents	Þ	, ,	Ф	
Certificates of deposit Patient accounts receivable		2,915,499		7,844,433
		8,819,491		8,467,409
Safety net care pool receivable		3,658,428		2,438,076
Grants receivable		130,069		105,801
Other receivables		278,445		268,598
Inventories		2,779,788		2,659,324
Prepaid expenses		1,594,284		958,809
Total current assets		28,066,380		25,516,967
Non-compared and the				
Noncurrent assets Capital assets, net		34,246,062		35,542,881
Art collection		140,016		140,016
Total noncurrent assets		34,386,078		35,682,897
Total holicultent assets		34,300,070		33,082,897
Total assets	\$	62,452,458	\$	61,199,864
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LIABILITIES AND NET POSITION				
Current liabilities				
Accounts payable	\$	5,920,005	\$	3,854,228
Accrued compensation and related liabilities	·	540,362		747,336
Accrued compensated absences		1,527,898		1,951,592
Estimated third-party payor settlements payable		-		698,974
Total current liabilities		7,988,265		7,252,130
Net position				
Net investment in capital assets		34,246,062		35,542,881
Unrestricted		20,218,131		18,404,853
Total net position		54,464,193		53,947,734
Total liabilities and net position	\$	62,452,458	\$	61,199,864

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Statements of Revenues, Expenses, and Changes in Net Position Years Ended June 30, 2018 and 2017

		2018		2017
Operating revenues				
Net patient service revenue	\$	55,243,548	\$	60,276,680
Safety net care pool	*	12,924,780	Ψ	10,215,556
Electronic health records incentive payback		,		(495,689)
Grants and contributions		544,844		568,225
Other		570,254		607,665
Total operating revenues		69,283,426		71,172,437
Operating expenses				
Salaries and wages		28,352,279		29,986,576
Employee benefits		6,577,836		7,666,248
Professional fees and purchased services		12,471,603		17,352,884
Supplies		10,772,164		9,227,743
Utilities		1,056,729		1,196,316
Repairs and maintenance		2,057,970		2,521,848
Leases and rentals		1,205,641		1,393,166
Depreciation		4,266,810		3,190,415
Insurance		1,042,081		673,958
Other		1,139,191		948,135
Total operating expenses		68,942,304		74,157,289
Operating income (loss)		341,122		(2,984,852)
Nonoperating revenues (expenses)				
Interest income		53,691		47,813
Gain (loss) on disposal of capital assets		121,646		(14,254)
Total nonoperating revenues, net		175,337		33,559
Capital grants		-		328,600
Change in net position		516,459		(2,622,693)
Net position, beginning of year		53,947,734		56,570,427
Net position, end of year	\$	54,464,193	\$	53,947,734

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Statements of Cash Flows Years Ended June 30, 2018 and 2017

	2018	2017
Increase (Decrease) in Cash and Cash Equivalents		
Cash flows from operating activities		
Receipts from and on behalf of patients	\$ 54,192,492	\$ 61,059,804
Receipts from safety net care pool	11,704,428	4,077,667
Receipts from grants and contributions	520,576	539,825
Electronic health records system incentive payback	-	(495,689)
Receipts from other revenue	560,407	356,876
Payments to and on behalf of employees	(35,560,783)	(37,795,357)
Payments to suppliers and contractors	(28,435,541)	(34,773,173)
Net cash provided by (used in) operating activities	2,981,579	(7,030,047)
Cash flows from capital and related financing activities Purchase of capital assets Proceeds from capital grants	(2,848,345)	(5,606,107) 328,600
Net cash used in capital and related financing activities	(2,848,345)	(5,277,507)
Cash flows from investing activities Purchase of investments		(7.844.422)
	- 4 042 070	(7,844,433)
Proceeds from sale of investments Interest received	4,942,079	16,766,297
	40,545	47,813 8,969,677
Net cash provided by investing activities	4,962,024	8,909,077
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents, beginning of year	5,115,858 2,774,517	(3,337,877) 6,112,394
Cash and cash equivalents, end of year	\$ 7,890,375	\$ 2,774,517

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Statements of Cash Flows (Continued) Years Ended June 30, 2018 and 2017

	2018	2017		
Reconciliation of Operating Income (Loss) to Net Cash Provided By (Used In) Operating Activities				
Operating income (loss)	\$ 341,122	\$ (2,984,852)		
Adjustments to reconcile operating income (loss) to net				
cash provided by (used in) operating activities				
Depreciation	4,266,810	3,190,415		
Provision for bad debts	7,910,584	6,273,755		
Decrease (increase) in assets:				
Receivables:				
Patient accounts	(8,262,666)	(5,702,313)		
Safety net care pool	(1,220,352)	(2,438,076)		
Grants	(24,268)	(28,400)		
Other	(9,847)	(250,789)		
Inventories	(120,464)	(457,010)		
Prepaid expenses	(635,475)	(330,518)		
Increase (decrease) in liabilities:				
Accounts payable	2,065,777	(671,595)		
Accrued compensation and related liabilities	(206,974)	(16,414)		
Accrued compensated absences	(423,694)	(126,119)		
Safety net care pool payable	-	(3,699,813)		
Estimated third-party payor settlements payable	(698,974)	211,682		
Net cash provided by (used in) operating activities	\$ 2,981,579	\$ (7,030,047)		

#### 1. Reporting Entity and Summary of Significant Accounting Policies:

### a. Reporting Entity

Gila Regional Medical Center (the Medical Center) is a 68-bed acute care hospital located in Silver City, New Mexico. The Medical Center is a component unit of Grant County, New Mexico (the County) and the Board of County Commissioners appoints members to the Board of Trustees of the Medical Center. The Medical Center provides inpatient, outpatient, and emergency care services to patients in the Grant County area.

Gila Regional Medical Center Foundation (the Foundation) is a legally separate, tax-exempt organization under Internal Revenue Code Section 501(c)(3) established primarily to raise and hold funds to support the Medical Center and its programs. Although the Medical Center does not control the timing or amount of receipts from the Foundation, the majority of the Foundation's resources and related income are restricted by donors for the benefit of the Medical Center. The resources and operations were determined not to be significant to the Medical Center and, therefore, the Foundation is not reported as a component unit of the Medical Center in the accompanying financial statements.

### b. Summary of Significant Accounting Policies

*Use of estimates* – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual events and results could differ from those estimates.

*Enterprise fund accounting* – The Medical Center's accounting policies conform to accounting principles generally accepted in the United States of America as applicable to proprietary funds of governments. The Medical Center uses enterprise fund accounting. Revenue and expenses are recognized on the accrual basis using the economic resources measurement focus.

*Cash and cash equivalents* – Cash and cash equivalents include business checking accounts maintained with local financial institutions, cash on hand, and investments in highly liquid debt instruments with an original maturity of three months or less.

*Inventories* – Inventories consist primarily of medical and pharmaceutical supplies and are stated at the lower of cost (using the first-in, first-out method) or market value.

**Prepaid expenses** – Prepaid expenses are expenses paid during the year relating to expenses incurred in future periods. Prepaid expenses are amortized over the expected benefit period of the related expense.

#### 1. Reporting Entity and Summary of Significant Accounting Policies (continued):

#### b. Summary of Significant Accounting Policies (continued)

Compensated absences – The Medical Center's policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits as earned whether the employee is expected to realize the benefit as time off or in cash. Expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined using the termination payment method. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs and no liability is accrued for such benefits employees have earned, but not yet realized. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the statements of net position dates.

*Income taxes* – As a political subdivision of the County, the Medical Center is exempt from federal and state income taxes.

**Restricted resources** – When the Medical Center has both restricted and unrestricted resources available to finance a particular program, it is the Medical Center's policy to use restricted resources before unrestricted resources.

Net position – Net position of the Medical Center is classified into three components. Net investment in capital assets consists of capital assets net of accumulated depreciation and reduced by the current balances of any outstanding borrowings used to finance the purchase or construction of those assets. Restricted net position is noncapital net position that must be used for a particular purpose, as specified by creditors, grantors, or contributors external to the Medical Center, including amounts deposited with trustees as required by revenue bond indentures. Unrestricted net position is remaining net position that does not meet the definition of net investment in capital assets or restricted.

**Budget process** – The Medical Center's budget is prepared on a basis consistent with accounting principles generally accepted in the United States of America (GAAP), using an estimate of the anticipated revenues and expenses. Budgets are approved and amended by the Finance Committee and the Board of Trustees.

*Operating revenues and expenses* – The Medical Center's statements of revenues, expenses, and changes in net position distinguish between operating and nonoperating revenues and expenses. Operating revenues result from exchange transactions, including grants for specific operating activities associated with providing healthcare services — the Medical Center's principal activity. Nonexchange revenues, including taxes and contributions received for purposes other than capital asset acquisitions, are reported as nonoperating revenues. Operating expenses are all expenses incurred to provide healthcare services other than financing costs.

#### 1. Reporting Entity and Summary of Significant Accounting Policies (continued):

### **b.** Summary of Significant Accounting Policies (continued)

Grants and contributions – From time to time, the Medical Center receives grants from governmental and nongovernmental entities, as well as contributions from individuals and private organizations. Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes. Amounts restricted to capital acquisitions are reported after nonoperating revenues and expenses. Grants that are for specific projects, or purposes related to the Medical Center's operating activities, are reported as operating revenue. Grants that are used to subsidize operating deficits are reported as nonoperating revenue. Contributions, except for capital contributions, are reported as nonoperating revenue.

Upcoming accounting standard pronouncements – In November 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 83, Certain Asset Retirement Obligations, which addresses accounting and financial reporting for certain asset retirement obligations (AROs). An ARO is a legally enforceable liability associated with the retirement of a tangible capital asset. Specifically, this statement requires a government entity with legal obligations to perform future asset retirement activities related to its tangible capital assets to recognize a liability based on the guidance in this statement. This statement establishes criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for AROs. The determination of when a liability is incurred should be based on the occurrence of external laws, regulations, contracts, or court judgments, together with the occurrence of an internal event obligating a government entity to perform asset retirement activities. This statement requires the measurement of an ARO to be based on the best estimate of the current value of outlays expected to be incurred. The new guidance is effective for the Medical Center's year ending June 30, 2019. The Medical Center has not elected to implement this statement early; however, management is still evaluating the impact, if any, of this statement in the year of adoption.

In June 2017, the GASB issued Statement No. 87, *Leases*, which increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases previously classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible asset representing the lessee's right to use the leased asset, thereby enhancing the relevance and consistency of information about governments' leasing activities. The new guidance is effective for the Medical Center's year ending June 30, 2021, although earlier application is encouraged. The Medical Center has not elected to implement this statement early; however, management is still evaluating the impact, if any, of this statement in the year of adoption.

#### 1. Reporting Entity and Summary of Significant Accounting Policies (continued):

### **b.** Summary of Significant Accounting Policies (continued)

Upcoming accounting standard pronouncements (continued) – In March 2018, the GASB issued Statement No. 88, Certain Disclosures Related to Debt, Including Direct Borrowing and Direct Placements, to improve the information that is disclosed in governmental entity financial statements related to debt, including direct borrowing and direct placements. It also clarifies which liabilities government entities should include when disclosing information related to debt. The statement defines debt and requires additional essential information related to debt to be disclosed in the notes to financial statements, including unused lines of credit, assets pledged as collateral for the debt, and terms specified in debt agreements related to significant events of default with finance-related consequences, significant termination events with finance-related consequences, and significant subjective acceleration clauses. This statement also requires that existing and additional information be provided for direct borrowings and direct placement of debt separately from other debt. The new guidance is effective for the Medical Center's year ending June 30, 2019, although earlier application is encouraged. The Medical Center has not elected to implement this statement early; however, management is still evaluating the impact, if any, of this statement in the year of adoption.

**Reclassifications** – Certain reclassifications of the 2017 amounts have been made in the financial statements in order to conform to the 2018 presentation. These reclassifications had no effect on the previously reported change in net position.

*Subsequent events* – Subsequent events have been reviewed through October 8, 2018, the date on which the financial statements were available to be issued.

### 2. Deposits and Investments:

Deposits – Custodial credit risk is the risk that, in the event of a bank failure, the Medical Center's deposits may not be returned to it. In accordance with Section 6-10-17, NMSA, 1978 compilation, the Medical Center is required to obtain collateral in an amount equal to one-half of the deposited public money in excess of \$250,000 and 102 percent for repurchase agreements. The Medical Center's policy is to require collateral in accordance with state statutes.

As of June 30, 2018, the Medical Center had deposits with a bank balance of \$11,083,174, of which \$2,096,016 was uninsured and uncollateralized, and therefore subject to custodial credit risk. As of June 30, 2017, the Medical Center had deposits with a bank balance of \$12,576,542, of which \$3,132,303 was uninsured and uncollateralized, and therefore subject to custodial credit risk.

State Treasurer's Investment Pool – The Medical Center may legally invest in direct obligations of and other obligations guaranteed as to principal by the United States (U.S.) Treasury and U.S. agencies and instrumentalities, commercial paper rated not less than Grade "A" by a national rating service; bonds or other obligations issued by the State of New Mexico; the State Treasurer's New MexiGROW Local Government Investment Pool (the Pool); and in bank repurchase agreements. It may also invest, to a limited extent, in corporate bonds and equity securities.

#### 2. Deposits and Investments (continued):

State Treasurer's Investment Pool (continued) – The Pool is not Securities and Exchange Commission registered. Section 6-10-10-I, NMSA 1978, empowers the State Treasurer, with the advice and consent of the State Board of Finance, to invest money held in the short-term investment fund in securities that are issued by the United States government or agencies sponsored by the United States government. The Pool's investments are monitored by the same investment committee and the same policies and procedures that apply to all other state investments. The Pool does not have unit shares. According to Section 6-10-10.1F, NMSA 1978, at the end of each month all interest earned is distributed by the State Treasurer to the contributing entities in amounts directly proportionate to the respective amounts deposited in the fund and the length of time the fund's amounts were invested. Participation in the Pool is voluntary.

Fair value – The Medical Center categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The Medical Center's certificates of deposit are valued using quoted market prices (Level 2 input).

The Medical Center's investments are as follows:

	_										
		Fair Value		Less Than One	IIIV	estment Ma One to Five	tturiti	Six to Ten	Mo	re than Ten	Investment Ratings
Repurchase agreement	\$	3,493,225	\$	3,493,225	\$	-	\$	-	\$	-	Not applicable
New MexiGROW Local Government Investment Pool Certificates of deposit		1,079 2,915,499		1,079 2,915,499		-		-		- -	AAAm Not applicable
Total investments	\$	6.409.803	\$	6,409,803	\$	_	\$		\$	_	

		2017											
					Inv	estment Ma	aturiti	es (in Year	rs)				
		Fair		Less Than		One to		Six to	Mo	re than	Investment		
	Value		Value			One		Five	Ten		Ten		Ratings
Repurchase agreement	\$	815,236	\$	815,236	\$	_	\$	_	\$	_	Not applicable		
New MexiGROW Local Government	-	ŕ	·	ŕ							**		
Investment Pool		1,068		1,068		-		-		-	AAAm		
Certificates of deposit		7,844,433		7,844,433		-		-		-	Not applicable		
Total investments	\$	8,660,737	\$	8,660,737	\$	-	\$	-	\$	-			

The repurchase agreement was collateralized at 102 percent at June 30, 2018 and 2017, by U.S. government agency securities.

*Interest rate risk* – As a means of limiting its exposure to fair value losses arising from rising interest rates, the Medical Center's practice is to invest in certificates of deposit and repurchase agreements with maturities of less than one year.

#### 2. Deposits and Investments (continued):

*Custodial credit risk* – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Medical Center will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party.

*Concentration of credit risk* – The Medical Center places no limit on the amount that may be invested in any one issuer.

**Reconciliation to the statements of net position** – The carrying values of deposits and investments in the statements of net position are as follows:

	2018	2017
Carrying value		
Deposits	\$ 4,396,072	\$ 1,958,213
Investments and New MexiGROW Local		
Government Investment Pool	6,409,803	8,660,737
	\$ 10,805,875	\$ 10,618,950
Included in the following statements of net position captions  Cash and cash equivalents	\$ 7,890,376	\$ 2,774,517
Certificates of deposit	2,915,499	7,844,433
	\$ 10,805,875	\$ 10,618,950

#### 3. Patient Accounts Receivable:

Patient accounts receivable are reduced by an allowance for uncollectible accounts. In evaluating the collectibility of patient accounts receivable, the Medical Center analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for uncollectible accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for uncollectible accounts. For receivables associated with services provided to patients who have third-party coverage, the Medical Center analyzes contractually due amounts and provides an allowance for uncollectible accounts and a provision for bad debts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid, or for payors who are known to be having financial difficulties that make the realization of amounts due unlikely). For receivables associated with self-pay patients (which include both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Medical Center records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for uncollectible accounts.

#### 3. Patient Accounts Receivable (continued):

The Medical Center's allowance for uncollectible accounts for self-pay patients has increased from prior years, primarily due to changes in classification of patient coinsurance and how deductibles are considered in the allowance estimate for uncollectible accounts. The allowance related to patient coinsurance and deductibles was previously included with Medicare, Medicaid, and other third party payors. The aggregate net patient accounts receivable is the same under either classification methodology. The Medical Center does not maintain a material allowance for uncollectible accounts from third-party payors, nor did it have significant writeoffs from third-party payors.

Patient accounts receivable reported as current assets by the Medical Center consisted of these amounts:

	2018	2017
Receivable from patients and their insurance carriers	\$ 12,678,583	\$ 10,422,249
Receivable from Medicare	3,225,599	1,871,865
Receivable from Medicaid	1,803,090	1,542,060
Total patient accounts receivable	17,707,272	13,836,174
-		
Less allowance for uncollectible accounts	8,887,781	5,368,765
Net patient accounts receivable	\$ 8,819,491	\$ 8,467,409

### 4. Capital Assets:

The Medical Center capitalizes assets whose costs exceed \$5,000 and with an estimated useful life of at least one year, in accordance with Section 12-6-10 NMSA 1978. Capital asset acquisitions are recorded at historical cost. Contributed capital assets are reported at their estimated fair value at the time of their donation. All capital assets other than land and construction in progress are depreciated or amortized (in the case of capital leases) by the straight-line method of depreciation using these asset lives:

Land improvements	15 to 20 years
Buildings	20 to 40 years
Equipment	3 to 10 years

### 4. Capital Assets (continued):

Capital asset additions, retirements, transfers, and balances were as follows:

		2018										
		Beginning Balance		Additions	R	etirements	Transfers			Ending Balance		
Capital assets not being												
depreciated												
Construction in progress	\$	285,028	\$	1,151,404	\$	-	\$	(1,170,224)	\$	266,208		
Land		806,200		-		-		-		806,200		
Total capital assets not being												
depreciated		1,091,228		1,151,404		-		(1,170,224)		1,072,408		
Capital assets being depreciated												
Land improvements		577,465		-		-		_		577,465		
Buildings		32,250,049		-		-		117,677		32,367,726		
Equipment		36,963,508		1,818,587		(188,154)		1,052,547		39,646,488		
Total capital assets being												
depreciated		69,791,022		1,818,587		(188,154)		1,170,224		72,591,679		
Less accumulated depreciation for												
Land improvements		336,584		51,676		-		-		388,260		
Buildings		16,694,010		868,499		-		-		17,562,509		
Equipment		18,308,775		3,346,635		(188,154)		-		21,467,256		
Total accumulated												
depreciation		35,339,369		4,266,810		(188,154)		-		39,418,025		
Total capital assets being												
depreciated, net		34,451,653		(2,448,223)		-		1,170,224		33,173,654		
Capital assets, net of												
accumulated depreciation	\$	35,542,881	\$	(1,296,819)	\$	-	\$	-	\$	34,246,062		

### 4. Capital Assets (continued):

	2017									
	Beginning Balance		Additions	R	Retirements		Transfers		Ending Balance	
Capital assets not being										
depreciated										
Construction in progress	\$ 6,246,114	\$	189,063	\$	-	\$	(6,150,149)	\$	285,028	
Land	806,200		-		-		-		806,200	
Total capital assets not being										
depreciated	7,052,314		189,063		-		(6,150,149)		1,091,228	
Capital assets being depreciated										
Land improvements	577,465		-		-		_		577,465	
Buildings	32,250,049		_		_		_		32,250,049	
Equipment	25,805,129		5,413,443		(405,213)		6,150,149		36,963,508	
Total capital assets being										
depreciated	58,632,643		5,413,443		(405,213)		6,150,149		69,791,022	
Less accumulated depreciation for										
Land improvements	284,908		51,676		-		-		336,584	
Buildings	15,831,724		862,286		-		-		16,694,010	
Equipment	16,423,282		2,276,453		(390,960)		-		18,308,775	
Total accumulated										
depreciation	32,539,914		3,190,415		(390,960)		-		35,339,369	
Total capital assets being										
depreciated, net	26,092,729		2,223,028		(14,253)		6,150,149		34,451,653	
Capital assets, net of										
accumulated depreciation	\$ 33,145,043	\$	2,412,091	\$	(14,253)	\$	-	\$	35,542,881	

# 5. Commitments Under Operating Leases:

The Medical Center leases various buildings and equipment under operating leases with terms of one to four years.

# 6. Noncurrent Liabilities:

A schedule of changes in the Medical Center's noncurrent liabilities is as follows:

						2018						
	Beginning Balance		, ,		Decreases		Decreases			Ending Balance		Amounts Due Within One Year
Compensated absences	\$	1,951,592	\$	2,263,233	\$	(2,686,927)	\$	1,527,898	\$	1,527,898		
Total noncurrent liabilities	\$	1,951,592	\$	2,263,233	\$	(2,686,927)	\$	1,527,898	\$	1,527,898		
						2017						
	]	Beginning Balance		Additions				Ending Balance		Amounts Due Within One Year		
Compensated absences	\$	2,077,711	\$	2,410,810	\$	(2,536,929)	\$	1,951,592	\$	1,951,592		
Total noncurrent liabilities	\$	2,077,711	\$	2,410,810	\$	(2,536,929)	\$	1,951,592	\$	1,951,592		

#### 7. Net Patient Service Revenue:

The Medical Center recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered. For uninsured patients who do not qualify for charity care, the Medical Center recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy). On the basis of historical experience, a significant portion of the Medical Center's patients will be unable or unwilling to pay for the services provided. Thus, the Medical Center records a significant provision for bad debts related to uninsured patients and the deductible and coinsurance portion of payments due from beneficiaries in the period the services are provided. The Medical Center has not changed its charity care or uninsured discount policies during fiscal years 2018 or 2017. Patient service revenue, net of contractual adjustments and discounts (but before the provision for bad debts), recognized in the period from these major payor sources, is as follows:

	2018	2017
Patient service revenue (net of contractual		
adjustments and discounts):		
Medicare	\$ 21,456,571	\$ 20,444,653
Medicaid/Centennial Care	9,709,429	8,836,867
Other third-party payors	26,634,406	33,383,282
Patients	5,353,726	3,905,187
	63,154,132	66,569,989
Less:		
Charity care	-	19,554
Provision for bad debts	7,910,584	6,273,755
Net patient service revenue	\$ 55,243,548	\$ 60,276,680

The Medical Center has agreements with third-party payors that provide for payments to the Medical Center at amounts different from its established rates. A summary of the payment arrangements with major third-party payors is as follows:

• Medicare – Inpatient acute care services and outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. The Medical Center is reimbursed for some items at a tentative rate with final settlement determined after submission of annual cost reports by the Medical Center and audits thereof by the Medicare administrative contractor.

#### 7. Net Patient Service Revenue (continued):

Medicaid/Centennial Care – The state of New Mexico (the State) administers its Medicaid program through contracts with several Managed Care Organizations (MCOs). Medicaid beneficiaries are required to enroll with one of the MCOs. The State pays each MCO a per member, per month rate based on their current enrollment. These amounts are allocated by each MCO to separate pools for the hospital, physicians, and ancillary providers. As a result, the MCOs assume the financial risk of providing healthcare to its members.

Through the Medical Center's contracts with MCOs, inpatient acute care services and outpatient services rendered to Medicaid program beneficiaries are paid at prospectively determined rates per discharge and discounted fee schedules. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors.

Behavioral services provided to Medicaid program beneficiaries are paid under a fee schedule methodology.

The Medical Center also has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Medical Center under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. The net patient service revenue decreased by approximately \$588,000 in 2018, due to differences between original estimates and final settlements or revised estimates.

The Medical Center provides charity care to patients who are financially unable to pay for the healthcare services they receive. The Medical Center's policy is not to pursue collection of amounts determined to qualify as charity care. Accordingly, the Medical Center does not report these amounts in net operating revenues or in the allowance for uncollectible accounts. The Medical Center determines the costs associated with providing charity care by aggregating the applicable direct and indirect costs, including salaries, wages, benefits, supplies, and other operating expenses, based on data from its costing system. The costs of caring for charity care patients for the year ended June 30, 2017, was approximately \$7,000. The Medical Center did not receive any gifts or grants to subsidize charity care services during 2018 and 2017. The Safety Net Care Pool program subsidizes services to uninsured patients and unreimbursed Medicaid costs.

### 8. Safety Net Care Pool:

The Medical Center receives funding for uncompensated care costs through the State of New Mexico's safety net care pool program. The Medical Center receives interim quarterly payments subject to settlement based on actual uncompensated care costs. The Medical Center estimates the settlement amounts for each calendar year. There is a reasonable possibility that recorded estimates will change by a material amount. The safety net care pool funding increased by approximately \$2,820,000 and \$2,162,000 in 2018 and 2017, respectively, due to differences between original estimates and final settlements or revised estimates.

#### 9. Retirement Plan:

The Medical Center contributes to a tax sheltered retirement plan covering all eligible employees. The name of the plan is Gila Regional Medical Center 403(b) Plan. Eligible employees may participate in the Medical Center's retirement plan after 12 months of continuous employment on a regular full-time or part-time status. The Medical Center will contribute 2.5 percent of the employee's annual salary, provided the employee is a participant in the plan. Beginning the fifth year of employment, the Medical Center will match an additional 2.5 percent of the employee's contribution up to a maximum of 5 percent of the employee's annual salary. Employees may contribute a maximum of 20 percent of their annual salary. The Medical Center's contributions for each employee are vested immediately upon contribution. The Medical Center's contributions to the plan were approximately \$615,000 and \$720,000 for the years ended June 30, 2018 and 2017, respectively. Employee contributions to the plan were approximately \$926,000 and \$901,000 for 2018 and 2017, respectively. There are no stand-alone financial reports available to the public for the plan.

The plan is administered by the Medical Center. The Medical Center has the authority to amend the plan.

#### 10. Risk Management and Contingencies:

Medical malpractice claims – The Medical Center has professional liability insurance coverage with Allied World Assurance Company, LTD. The policy provides protection on a "claims-made" basis whereby claims filed in the current year are covered by the current policy. If there are occurrences in the current year, these will only be covered in the year the claim is filed if claims-made coverage is obtained in that year or if the Medical Center purchases insurance to cover prior acts. The current professional liability insurance provides \$1,000,000 per claim of primary coverage with an annual aggregate limit of \$3,000,000. The policy has a \$50,000 deductible per claim.

**Risk management** – The Medical Center is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; and employee health, dental, and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

Industry regulations – The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditations, and government healthcare program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Government activity continues with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in expulsion from government healthcare programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the Medical Center is in compliance with fraud and abuse statutes, as well as other applicable government laws and regulations.

While no regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation, as well as regulatory actions unknown or unasserted at this time.

#### 11. Concentration of Risk:

**Patient accounts receivable** – The Medical Center grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The majority of these patients are geographically concentrated in and around Grant County.

The mix of receivables from patients and third-party payors was as follows:

	2018	2017
Medicare	36 %	37 %
Medicaid/Centennial Care	20	24
Patients	24	24
Commercial and other	20	15
	100 %	100 %

**Physicians** – The Medical Center is dependent on local physicians in its service area to provide admissions and utilize hospital services on an outpatient basis. A decrease in the number of physicians providing these services or a change in their utilization patterns may have an adverse effect on the Medical Center's operations.



Gila Regional Medical Center A Component Unit of Grant County, New Mexico Schedule of Revenues and Expenses – Budget to Actual Year Ended June 30, 2018

	Actual	Approved Budget	Approved Budget - Favorable (Unfavorable)		
Revenues					
Net patient service revenue and safety net care pool	\$ 68,168,328	\$ 72,310,258	\$ (4,141,930)		
Other	1,115,098	586,570	528,528		
Nonoperating revenues, net	175,337	92,008	83,329		
Total revenues	69,458,763	72,988,836	(3,530,073)		
Expenses					
Salaries, wages, and benefits	34,930,115	37,214,857	2,284,742		
Professional fees and purchased services	12,471,603	13,239,457	767,854		
Supplies	10,772,164	10,532,247	(239,917)		
Other	10,768,422	11,463,713	695,291		
Total expenses	68,942,304	72,450,274	3,507,970		
Change in net position	\$ 516,459	\$ 538,562	\$ (22,103)		

See accompanying independent auditors' report.

Annual budgets are adopted as required by New Mexico statutes. Formal budgetary integration is employed as a management control device during the year. Budgets are adopted on a basis that is consistent with accounting principles generally accepted in the United States of America.

This is for informational purposes only because the Medical Center is a proprietary entity and does not receive legislative appropriations; therefore, the budget is not a legally adopted budget.

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Schedule of Pledged Collateral June 30, 2018

	V	Vells Fargo, NA	Fir	First American Bank		irst Savings Bank		US Bank
Deposits at June 30, 2018	\$	3,697,075	\$	1,799,297	\$	1,118,391	\$	971,657
Less: FDIC coverage	Ψ	(250,000)	Ψ	(250,000)	Ψ	(250,000)	Ψ	(250,000)
Uninsured public funds		3,447,075		1,549,297		868,391		721,657
Pledged collateral held by the pledging bank's trust								
department or agent held in the Medical Center's name		2,072,716		2,142,811		1,583,329		-
Total uninsured and uncollateralized public funds	\$	1,374,359	\$	-	\$	-	\$	721,657
50% pledged collateral requirement per statute	\$	1,723,538	\$	774,649	\$	434,196	\$	360,829
Total pledged collateral		2,072,716		2,142,811		1,583,329		-
Pledged collateral over the requirement	\$	349,178	\$	1,368,162	\$	1,149,133		(360,829)
Wells Fargo, NA	1	Fair Value						
FNMA FNMS 3138MRHS3, matures February 1, 2043	\$	390,238						
FNMA FNMS 3138WHM33, matures July 1, 2036		58,174						
FNMA FNMS 31417BHU4, matures March 1, 2042		1,624,304						
Total pledged securities	\$	2,072,716						
First American Bank			1	Fair Value				
LOS LUNAS SD 1-REF NM, matures July 15, 2018			\$	400,388				
CLOVIS SD #1 NM 23, matures August 1, 2023				515,280				
SBAP 2014-10D 1, matures July 1, 2024				239,779				
GNMA II 30 FHA Jumbo, matures March 20, 2027				253,904				
CLOVIS MUNI SD #1-B NM, matures August 1, 2028				733,460				
Total pledged securities			\$	2,142,811				
First Savings Bank					]	Fair Value		
FHLMC 10 YR, matures March 1, 2023					\$	47,864		
FHLMC 10 YR, matures March 1, 2023						58,349		
DONA ANA CO NM 25, matures September 1, 2025						103,675		
FNMA 15 YR, matures February 1, 2027						390,138		
GNMA 15 YR, matures March 15, 2027						27,294		
FHLMC 15 YR, matures May 1, 2027						35,308		
GNR 2012-96 AD, matures August 20, 2027						87,967		
FNMA 15 YR, matures November 1, 2027						77,370		
FHLMC 15 YR, matures August 1, 2031						77,002		
FHLMC 15 YR, matures August 1, 2031						154,004		
GNR 2010-115 QG, matures November 20, 2038						20,588		
GNR 2011-4 MD, matures November 20, 2038						18,054		
FHR 4505 PA, matures May 15, 2044						279,765		
FNR 2010-135 CH, matures April 25, 2040						42,488		
FNR 3925 DE, matures July 15, 2040						114,206		
FNR 3925 DE, matures July 15, 2040						14,276		
GNR 2011-43 E, matures December 20, 2040						34,981		
Total pledged securities					\$	1,583,329		

Gila Regional Medical Center A Component Unit of Grant County, New Mexico Schedule of Pledged Collateral (Continued) June 30, 2018

	V	Vells Fargo, NA
Amount of repurchase agreement at June 30, 2018	\$	3,493,225
102% pledged collateral requirement per statute	\$	3,563,090
Pledged collateral held by the pledging bank's trust department or agent held in the Medical Center's name		3,563,090
Pledged collateral over the requirement	\$	-
Wells Fargo, NA Securities	]	Fair Value
FHG-3 G08558, matures November 1, 2043	\$	3,563,090
Total pledged securities	\$	3,563,090

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Schedule of Individual Deposit and Investment Accounts June 30, 2018

Depository	Account Name	Account Type	Bank Balance	Г	eposits in Transit	Outstanding Checks		Other Reconciling Items	Book Balance
Deposit Accounts		**							
Wells Fargo	Operating checking	Interest bearing checking	\$ 3,533,082	\$	-	\$ 485,322	\$	214,440 \$	3,262,200
Wells Fargo	Payroll checking	Interest bearing checking	52,118		-	4,227		-	47,891
Wells Fargo	Employee assistance account	Interest bearing checking	88,520		-	-		-	88,520
Wells Fargo	Physician clinic account	Interest bearing checking	23,355		-	-		-	23,355
US Bank	POV operating checking	Interest bearing checking	971,657		-	-		(1)	971,656
Cash on hand	Petty cash	Petty cash	2,450		-	-		-	2,450
Investment Pool									
State Treasurer's Local Government									
Investment Pool		Investment Pool	1,079		-	-		-	1,079
Certificates of Deposit									
First American Bank	GRMC	Certificates of Deposit	1,799,297		-	-		(2,189)	1,797,108
First Savings Bank	GRMC	Certificates of Deposit	1,118,391		-	-		-	1,118,391
Repurchase Agreement									
Wells Fargo	Sweep	Repurchase	3,493,225		-	-		-	3,493,225
Total deposits and investments			\$ 11,083,174	\$	-	\$ 489,549	\$	212,250 \$	10,805,875

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Indigent Care Cost and Funding Report Year Ended June 30, 2018

		For years ended June 30,						
	2	018	2017	2016				
A Funding for indigent care	Φ.	Φ.	a	<b>.</b>				
A1 State appropriations specified for indigent care – Out of County Indigent Fund	\$	- \$	- 3	-				
A2 County indigent funds received		-	-	-				
A3 Out of county indigent funds received		-	-	-				
A4 Payments and copayments received from uninsured patients qualifying for indigent care		-	-	-				
A5 Reimbursement received for services provided to patients qualifying for coverage under l		-	-	-				
A6 Charitable contributions received from donors that are designated for funding indigent ca	ire	-	-	-				
Other Sources								
A7 Other source 1 (if applicable)			<del></del>					
Total funding for indigent care		<u> </u>						
B Cost of providing indigent care								
Total cost of care for providing services to:								
B1 Uninsured patients qualifying for indigent care		-	6,844	34,773				
B2 Patients qualifying for coverage under EMSA		-	-	-				
B3 Cost of care related to patients portion of bill for insured patients qualifying for indigent	care	-	-	-				
B4 Direct costs paid to other providers on behalf of patients qualifying for indigent care								
		_	6,844	34,773				
Excess (shortfall) of funding for indigent care to cost of providing indigent car	e <u>\$</u>	<u> </u>	(6,844)	(34,773)				
C Patient receiving indigent care services								
C1 Total number of patients receiving indigent care		_	4	11				
C2 Total number of patients encounters receiving indigent care		-	4	9				

# Gila Regional Medical Center A Component Unit of Grant County, New Mexico Indigent Care Cost and Funding Report (Continued) Year Ended June 30, 2018

	For years ended June 30,						
		2018		2017	2016		
Uninsured patients qualifying for indigent care							
Charges for these patients	\$	-	\$	19,554	\$	91,507	
Ratio of cost to charges		36%		35%		38%	
Cost for uninsured patients qualifying for indigent care	\$	-	\$	6,844	\$	34,773	
Patients qualifying for coverage under Emergency Medical Services for Aliens (EMSA)							
Charges for these patients	\$	-	\$	-	\$	-	
Ratio of cost to charges		36%		35%		38%	
Cost for patients qualifying for coverage under EMSA	\$	-	\$		\$	-	
Cost of care related to patients portion of bill for insured patients qualifying for indigent care							
Indigent care adjustments for these patients	\$	-		-	\$	-	
Ratio of cost to charges		36%		35%		38%	
Cost of care related to patients portion of bill for insured patients qualifying for indigent care	\$	-	\$	-	\$	-	
Direct costs paid to other providers on behalf of patients qualifying for indigent care							
Payments to other providers for care of these patients	\$	-	\$	-	\$		



### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees and Management of Gila Regional Medical Center and Mr. Wayne Johnson, New Mexico State Auditor Silver City, New Mexico

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of Gila Regional Medical Center, a component unit of Grant County, New Mexico (the Medical Center), as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Medical Center's basic financial statements as listed in the table of contents and have issued our report thereon dated October 8, 2018. We also audited the schedule of revenues and expenses - budget to actual of the Medical Center for the year ended June 30, 2018, presented as supplemental information as listed in the table of contents.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Medical Center's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Medical Center's internal control. Accordingly, we do not express an opinion on the effectiveness of the Medical Center's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and responses, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and responses to be material weaknesses: 2017-001, 2017-002, and 2018-001.

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency 2018-002, described in the accompany schedule of findings and responses, to be a significant deficiency.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Medical Center's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and responses as item 2018-003.

### The Medical Center's Response to Findings

The Medical Center's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. The Medical Center's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Dingus, Zarecor & Associates PLLC

Spokane Valley, Washington October 8, 2018

#### 2017-001 Auditor-Detected Adjustments

[] Compliance Finding [] Significant Deficiency [X] Material Weakness

Criteria Timely and accurate information should be available to management and those

charged with governance to make decisions. No material adjusting journal entry

should be detected by auditors during the audit process.

Condition Audit adjustments were made to nearly all balance sheet accounts, including a

material adjustment to the safety net care pool (\$1,293,790), accrued payroll (\$368,717), accounts payable (\$284,125), accumulated depreciation (\$233,930), cash (\$211,722), grants receivable (\$105,747), and capital assets (\$102,114). Other significant audit adjustments were contractual adjustments (\$550,841), depreciation expense (\$214,398), other expenses (\$244,880), net assets (\$172,136), grants expenses (\$439,098), grant revenue (\$544,844), and other entries (\$384,189). The net effect of the auditor-detected adjustments was a \$2,018,205 increase in the

change in net position.

The Medical Center did not make any progress on implementing the corrective action plan from the 2017 audit due to management and staff turnover in the

financial department.

Context This finding appears to be a *systemic* problem.

Effect There were material errors in the financial statements that were corrected through

auditor-proposed adjustments.

Cause Processes were not in place to systematically reconcile all balance sheet accounts on

a monthly basis.

Recommendation The Medical Center should develop a formal, systematic process to reconcile all

balance sheet accounts on a monthly basis.

Management's These include prior period adjustments corrected in the fiscal year 2018 audit.

Response Capital assets/depreciation schedule was a blended method due to the inadequacy

Capital assets/depreciation schedule was a blended method due to the inadequacy of the Meditech fixed asset module. The spreadsheet approach, which is not the

recommended method, had to be utilized. The grant program (revenue and

expenses) was reviewed at the time of audit and is now accounted for properly. The Controller of the Medical Center is responsible for the resolution of this issue. The reconciliation process should be in place by December 31, 2018, which will resolve

this issue.

#### 2017-002 Reconciliations

All balance sheet accounts should be reconciled to supporting documentation at Criteria

month end.

Condition Balance sheet accounts were not reconciled to supporting records on a monthly

basis.

The Medical Center did not make any progress on implementing the corrective action plan from the 2017 audit due to management and staff turnover in the

financial department.

This finding appears to be a *systemic* problem. Context

There were material errors in the financial statements that were corrected through Effect

the audit process.

Cause Processes were not in place to systematically reconcile all balance sheet accounts on

a monthly basis.

Recommendation The Medical Center should develop a formal, systematic process to reconcile all

balance sheet accounts on a monthly basis.

Management's The monthly reconciliation process was initiated in fiscal year 2018. The only Response

reconciliation in place at the beginning of the year was operating cash, which was not correct. The reconciliation process has been revamped to include change in responsibility and deadlines within the month end close time frame. The Controller of the Medical Center is responsible for the application of these reconciliation

processes. The issue should be resolved by December 31, 2018.

### 2018-001 Written Accounting Policies and Procedures

	Compliance F	inding [	] Significant	Deficiency	[X] Materia	al Weakness
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Criteria Accounting policies and procedures should be documented to ensure the Medical

Center has consistent internal controls.

Condition The Medical Center does not currently have written accounting policies and

procedures.

Context This finding appears to be a *systemic* problem.

Effect The accounting for key transactions is not consistent. Accounting staff do not have

clear guidance to follow in performing their duties. Key internal controls are at risk

of not being consistently applied.

Cause The Medical Center has not documented accounting policies and procedures in

writing.

Recommendation The Medical Center should develop written accounting policies and procedures for

reference throughout operations.

Management's The Medical Center accounting policies and procedures will be in place by

Response March 31, 2019. The Medical Center's controller will be responsible for developing

the written policies and procedures.

for implementation.

# 2018-002 Charity Care

	[ ] Compliance Finding [X] Significant Deficiency [ ] Material Weakness
Criteria	Charity and indigent care should be provided to patients and should be identified in the accounting records to ensure charity and indigent care are being provided to patients appropriately.
Condition	The Medical Center does not have written charity care and indigent care policies and procedures.
Context	This finding appears to be a <i>systemic</i> problem.
Effect	No charity care and indigent information was able to be identified for disclosure on the financial statements. Charity and indigent care may not have been provided to eligible patients.
Cause	The Medical Center has not developed written charity and indigent care policies and procedures to identify eligible patients.
Recommendation	The Medical Center needs to develop charity and indigent care policies. The Medical Center needs to identify eligible patients. The Medical Center needs to then separately account for charity and indigent care.
Management's Response	The Medical Center will develop and institute charity and indigent care policies by December 31, 2018. The Medical Center's chief financial officer will be responsible

#### 2018-003 Minimum Pledged Collateral Requirement

[X] Compliance Finding	[ ] Significant Deficiency	[ ] Material Weakness
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Criteria In order to comply with Section 2.2.2.10 P (4)(b) NMAC, pledged collateral for

deposits in banks must equal at least one-half of the amount of public money in each

account.

Condition The Medical Center did not meet the collateralization requirement with deposits

held at US Bank at year end. The Medical Center was under collateralized by

\$360,829.

Context This finding appears to be an *isolated* problem.

Effect The Medical Center is not in compliance with Section 2.2.2.10 P (4)(b) NMAC and,

as a result, exposes the Medical Center to custodial risk, in which the Medical

Center would lose its assets not protected by the FDIC or that were not

collateralized.

Cause There are no policies and procedures regarding reviewing the collateralization

requirement of the State of New Mexico. The US Bank account was set up to facilitate deposits collected by an outsourced business office organization.

Recommendation Management should develop policies to ensure that the Medical Center's deposits

are reviewed frequently to ensure that all deposits are properly collateralized in

accordance with New Mexico State law.

Management's Response

The Medical Center is putting in place a policy to have all deposit accounts be 100

percent collateralized to avoid the risk of under collateralization. The Medical Center's chief financial officer will be responsible for correcting the

collateralization issue as soon as possible.

Gila Regional Medical Center A Component Unit of Grant County, New Mexico Summary Schedule of Prior Year Findings Year Ended June 30, 2018

Prior Year Number	Description	<b>Current Status</b>
2017-001	Auditor-Detected Adjustments	Repeated
2017-002	Reconciliations	Repeated

Gila Regional Medical Center A Component Unit of Grant County, New Mexico Exit Conference Year Ended June 30, 2018

A closed session exit conference was held October 8, 2018, with the following individuals to discuss the basic financial statements and results of the audit. The personnel attending this meeting were:

Michael Morones, CPA Board of Trustees, Board Chair

Taffy Arias Chief Executive Officer Richard Stokes Chief Financial Officer

Alfredo Pacheco Controller

Tom Dingus Dingus, Zarecor & Associates PLLC Richard Maier Dingus, Zarecor & Associates PLLC

These financial statements were prepared by Dingus, Zarecor & Associates PLLC from records of the Medical Center.